# Rethinking Bond Investing 

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## These 15 companies have one thing in common...

- Boeing
- Ford
- Disney
- Macy's
- TJX
- Marriott
- Delta Airlines
- Occidental Petroleum
- Royal Dutch Shell
- Anheuser-Busch
- Freeport-McMoRan
- GM
- Schlumberger
- Las Vegas Sands
- Raytheon


## ...they have all recently suspended or reduced stock dividend payments...


...and, combined with pausing share buybacks, the savings and negative shareholder impact - is significant

Dividend \& Buyback Summary (\$ in millions)*

| Company | Fiscal 2019 |  |  | Since Q1 2020 |  |  | $\begin{gathered} \text { 12/31/19 } \\ \text { Ratings } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Dividends | Buybacks | Suspended Dividends | Cut <br> Dividends | Paused Buybacks |  |
| Royal Dutch Shell | \$344,877 | \$15,198 | \$10,188 | -- | 66\% cut | $\checkmark$ | Aa2 / AA- |
| Boeing | \$76,559 | \$4,630 | \$2,651 | $\checkmark$ | -- | $\checkmark$ | A3 / A- |
| Disney | \$69,570 | \$2,895 | 0 | $\checkmark$ | -- | $\checkmark$ | A2 / A |
| Anheuser Busch InBev | \$52,329 | \$5,015 | 0 | -- | 50\% cut | -- | Baa1 / A- |

## Attributes of Individual Corporate Bonds



Contractual interest payments and return of principal

Financial covenants that protect investors


Senior to common and preferred stock
$\begin{array}{ccc}0 & 0 \\ 0 & 0 & 0 \\ 0 & 0\end{array}$
Wide variety of risk/reward opportunities

## Corporate Bond Returns Will Surprise You



## TODAY'S AGENDA

- Why bond investing needs a new approach
- Individual corporate bonds vs. other investments
- Corporate bonds 101
- Shortcomings of bond ratings
- What makes corporate bond prices move
- Why bond ladders are broken
- Active bond investing: how it works and why it's better


## Let's Rethink the Old Way of Doing Things

- Best to 'leave it to the fund experts' - bond investing is too hard
- Investors can't beat the index
- Always hold bonds to maturity
- Focus on a bond's yield rather than capital appreciation opportunities
- Bonds only return 2-4\%
- If 'interest rates' rise, bond prices ALWAYS fall
- A credit rating and a yield is all you need to evaluate a bond


## Three Things You Need To Know Before Making an Investment

- The price
- How investment's 'value' compares to similar investments
- The ongoing costs of the investment


## With Bond Funds, You Know "None of the Above"



- Impossible to compare value of fund vs. fund
- Thousands of securities owned and always changing
- Funds priced to NAV not par value
- Few 'pure-play' bond funds make it difficult to compare relative performance
- High fund turnover drives high, undisclosed fees and hurts performance


## Bond Funds: Impossible-to-assess prices and high turnover

| Bond Fund | Net Assets \$BB* | Recent Price | Turnover* |
| :--- | :---: | :---: | :---: |
| Vanguard Total Bond <br> Market Index Fund <br> (VBTLX) | $\$ 229.3$ | 11.09 | $54 \%$ |
| iShares AGG | $\$ 58.0$ | 112.62 | $146 \%$ |
| PIMCO Total Return | $\$ 65.4$ | 10.44 | $723 \%$ |
| MetWest Total Return | $\$ 75.6$ | 10.97 | $268 \%$ |

## Advantage \#1: Bonds vs. Bond Funds

Individual corporate bonds are all quoted as a percentage of their face value, enabling investors to begin assessing a bond's relative value

| How quoted | "Discount" |  |  | $\begin{gathered} \text { "Par" } \\ 100.00 \end{gathered}$ | "Premium" |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 70.00 | 80.00 | 90.00 |  | 110.00 | 120.00 | 130.00 | 140.00 |
|  | , | T | , | - | + | + | - | - |
| Value per bond | \$700 | \$800 | \$900 | \$1,000 | \$1,100 | \$1,200 | \$1,300 | \$1,400 |
|  | Price on 3/19/20: <br> Lowes 4.05\% ‘47: 82.00 <br> FedEx $37 / 8 \%$ ‘ $42: 76.00$ |  |  |  | Price on 7/10/20: <br> Lowes 4.05\% ‘47: 121.00 <br> FedEx $37 / 8 \%$ ‘42: 106.50 |  |  |  |

## Individual Corporate Bonds vs. the Competition

Individual
Corporate Bonds Bund Funds Bonds Stocks

High Potential Returns
Transparent

Security of
Principal

Security of Income


## Benefits of Owning the Bond Rather Than the Stock

May 2, 2018-October 7, 2019 Performance: Bed Bath \& Beyond


## Corporate Bonds 101

## Kroger 3.875\% 10/15/46

## CUSIP: 501044DF5

| Issue date | September 26, 2016 |
| :--- | ---: |
| Annual coupon for each bond | $\$ 38.75$ |
| April 15 coupon payment | $\$ 19.37$ |
| October 15 coupon payment | $\$ 19.38$ |
| Annual interest for 10 bonds | $\$ 387.50$ |
| Maturity date | October |
| Term | 35,2046 |
| Principal repaid at maturity per bond | $\$ 1,000$ |

## How Bonds Are Quoted \& What You Pay

Kroger '46 Bid / Offer Quote
83.00 / 84.00

How bonds are quoted:

- Percentage of face value
- Face value of one bond is \$1,000
- Online quotes before 0.1 pts markup/down

Sell 1 Bond for: Buy 1 Bond for:
\$830.00
$\$ 840.00$
Plus Interest Accrued Since Last Coupon

## Current Yield vs. Yield to Maturity - Kroger 3 7/8\% 10/15/46

|  | Quoted Price | Annual Coupon | Value per Bond | Current Yield | Yield to Maturity |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Discount | 84.00 | \$38.75 | \$840.00 | 4.61\% | 4.98\% |
| Par | 100.00 | \$38.75 | \$1,000.00 | 3.875\% | 3.875\% |
| Premium | 105.00 | \$38.75 | \$1,050.00 | 3.69\% | 3.58\% |

Technology Has Put Individual Investors on a More Level Playing Field with Institutional Investors

25 Years Ago


Today


Investing online enables investors to see broad inventory at competitive prices

# Most Corporate Bonds Trade in a Liquid and Competitive Market 

| Bids |  |  | Offers |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Yield | Quantity(Min) | Price | Price | Quantity(Min) | Yield |
| 4.00: | 99(10) | 99.970 | 100.094 | 43(2) | 3.99 |
| 4.015 | 11(2) | 99.779 | 100.103 | 273(5) | 3.993 |
| 4.015 | 110(5) | 99.779 | 100.108 | 105(5) | 3.992 |
| 4.027 | 85(2) | 99.601 | 100.261 | 109(5) | 3.982 |
| 4.027 | 400(10) | 99.598 | 100.310 | 165(10) | 3.979 |
| 4.034 | 150(2) | 99.500 | 100.378 | 89(5) | 3.974 |
| 4.034 | 100(10) | 99.500 | 100.407 | 99(2) | 3.972 |
| 4.040 | 45(10) | 99.415 | 100.440 | 100(10) | 3.970 |
| 4.047 | 250(5) | 99.306 | 100.450 | 200(2) | 3.969 |
| 4.053 | 2000(250) | 99.219 | 100.549 | 500(10) | 3.962 |
| 4.072 | 500(250) | 98.946 | 100.684 | 1000(2) | 3.953 |
| 4.081 | 300(2) | 98.815 | 100.703 | 2000(250) | 3.952 |
|  |  |  | 101.500 | 10(2) | 3.898 |
|  |  |  | 101.659 | 325(2) | 3.887 |

eBay 4.00\% 7/15/42 Example*

- 12 quotes on bid side
- 14 on offer side
- 0.12-point 'dollar-price' spread
- 0.01 percentage point spread on yield basis
- 2- to 10-bond minimum quantities

Bond markets did become less liquid during March / April due to COVID-19


## Credit Ratings Impact Bond Prices but Have Many Shortcomings

|  | Moody's | S\&P |
| :---: | :---: | :---: |
|  | Aaa | AAA |
|  | Aa1 | AA+ |
|  | Aa2 | AA |
|  | Aa3 | AA- |
| Investment | A1 | A+ |
| Grade | A2 | A |
|  | A3 | A- |
|  | Baa1 | BBB+ |
|  | Baa2 | BBB |
|  | Baa3 | BBB- |
|  | Ba1 | BB+ |
|  | Ba2 | BB |
| Non-Investment | Ba3 | BB- |
| Grade or | B1 | B+ |
|  | B2 | B |
| "High Yield" | B3 | B- |
|  | Caa1 | CCC+ |
|  | Caa2 | CCC |
|  | Caa3 | CCC- |

Bond ratings impact how bonds trade:
Investment-grade bonds are sensitive to changes in Treasury yields

Upgrades and downgrades can impact corporate bond prices

But....they have many shortcomings:
Can often go years without changing
Don't speak to the value of a bond
"Fuzzy metrics" often weighted more heavily than traditional credit ratios

Many market gurus have warned about lurking trouble in BBB-rated corporate bonds, but it's important to understand that not all BBB bonds are created equal

## Kroger vs. AB InBev Financials *

- Kroger and Anheuser-Busch InBev (AB InBev) have very similar ratings; however, Kroger has much stronger financials
- Kroger represents what an investment-grade issuer should be: a very strong business with leverage less than $3 x$
- AB InBev has 5.1x leverage* and weak performance in wake of COVID-19
- Investors doing their homework can find opportunities where a bond issuer's credit risk is not aligned with its bond rating

| \$ in millions | Kroger | AnheuserBusch InBev |
| :---: | :---: | :---: |
| June 15 '20 Rating | Baa1 / BBB | Baa1 / BBB+ |
| Cash | \$2,726 | \$7,169 |
| Total Debt | \$12,603 | \$100,949 |
| Revenue (Last 12 Months) | \$126,584 | \$51,108 |
| EBITDA (Last 12 Months) | \$6,028 | \$19,903 |
| Leverage Ratio | 2.1 x | $5.1 x$ |
| Q1 '20 Growth |  |  |
| Revenue | 11.5\% | -10.0\% |
| EBITDA | 25.2\% | -17.7\% |
| Credit Spread (June 26, 2020)** |  |  |
| 2029 Bond | 1.05\% | 1.49\% |
| 2046 Bond | 1.78\% | 2.23\% |

[^0]
## Why Kroger and AB InBev Have Similar Ratings

- Based on industry, Moody's and S\&P weigh different factors to determine a corporate bond's rating
- Since "Leverage and Coverage" only comprise 30\% of AB InBev's rating, the other factors inflate its rating, which results, in our view, an undeserving Baa1 Moody's rating for the company

Moody's Weightings: Retail Industry

|  | Factor Weighting |  | Sub-Factor |
| :--- | :--- | :--- | ---: |
| Factor |  | $10 \%$ | Revenue |
| Scale | $30 \%$ | Stability of Product | Sub-Factor Weighting |
| Business Profile |  | Execution and Competitive Position | $10 \%$ |
|  |  |  | $10 \%$ |
|  | $45 \%$ | EBIT / Interest Expense | $20 \%$ |
| Leverage and Coverage |  | Retained Cash Flow / Net Debt |  |
|  |  | Debt/EBITDA | $15 \%$ |
|  |  |  | $15 \%$ |
| Financial Policy | $\mathbf{1 5 \%}$ | Financial Policy | $15 \%$ |
| Total | $\mathbf{1 0 0 \%}$ | Total | $\mathbf{1 5 \%}$ |

Moody's Weightings: Alcoholic Beverage Industry

| Factor | Factor Weighting | Sub-factor | Sub-factor Weighting |
| :---: | :---: | :---: | :---: |
| Scale | 15\% | Revenue (USD Billion) | 15\% |
| Business Profile | 32.5\% | Diversification and Exposure to Riskier Markets | 10\% |
|  |  | Category / Brand Strength and Diversification | 7.5\% |
|  |  | Global Industry Position | 7.5\% |
|  |  | Innovation, Distribution and Infrastructure | 7.5\% |
| Profitability | 7.5\% | EBITA Margin | 7.5\% |
| Leverage and Coverage | 30\% | RCF / Net Debt | 10\% |
|  |  | Debt / EBITDA | 12.5\% |
|  |  | EBIT / Interest Expense | 7.5\% |
| Financial Policy | 15\% | --* | 15\% |
| Total | 100\% |  | 100\% |

Source: Moody's Investors Senvice

How Treasury Yields \& Credit Spreads Impact Bond Prices


## You can now read the WSJ bond tables ;

## Corporate Debt

Price moves by a company's debt in the credit markets sometimes mirror and sometimes ant that same company's share price.
Investment-grade spreads that tightened the most...

| Issuer | Symbol | Coupon(\%) | Maturity | Current | Spread', in basis points One-day change | Last week |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HSBC Holdings | HSBC | 6.250 | March 23, '49 | 353 | -18 | 350 |
| Goldman Sachs | Gs | 5.300 | July 27,'49 | 304 | -13 | 307 |
| Shell International Finance $\mathrm{BV}^{*}$ | RDSALN | 1.750 | Sept.12,'21 | 28 | -11 | 41 |
| Suncor Energy | SUCN | 6.500 | June 15,'38 | 155 | -9 | ก.a. |
| Discovery Communications | DISCA | 4.125 | May 15,'29 | 169 | -8 | 173 |
| Branch Banking And Trust | BBT | 2.625 | Jan. 15,'22 | 53 | -6 | ก.a. |
| Banco Bilbao Vizcaya Argentaria S.A. | BBVASM | 6.500 | March 5,'49 | 428 | -6 | ก.a. |
| Las Vegas Sands | LVS | 3.900 | Aug. 8,'29 | 198 | -6 | 201 |

- Numbers presented in 'basis points' or 'bps'
- 100 basis points $=1.00 \%$
- 353 basis points $=3.53 \%$
...And spreads that widened the most

| EQT | EQT | 3.900 | Oct.1,''27 | 440 | 26 | 386 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| Newell Brands | NWL | 3.850 | April1,'23 | 154 | 16 | n.a. |
| General Motors Financial | GM | 3.700 | May9,'23 | 153 | 12 | 143 |
| Bank of Montreal | BMO | 3.300 | Feb.5,'24 | 76 | 10 | 73 |
| Discover Financial Services | DFS | 5.200 | April 27,'22 | 90 | 10 | n.a. |
| ERP Operating | EQR | 2.500 | Feb. 15,'30 | 98 | 10 | 95 |
| AbbVie | ABBV | 3.200 | May 14,'26 | 127 | 8 | 136 |
| Baxter International | BAX | 3.500 | Aug. $15, ' 46$ | 145 | 8 | n.a. |

## You can now read the WSJ bond tables ©

## High-yield issues with the biggest price increases...

| Issuer | Symbol | Coupon (\%) | ) Maturity | Current | One-day change | Last week |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teva Pharmoceutical Finance Netherlandslii | TEVA | 6.000 | April 15,'24 | 91.743 | 1.99 | 88.000 |
| Diamond Offshore Drilling | DO | 7.875 | Aug. 15,'25 | 92.530 | 1.28 | 89.500 |
| Banff Merger Sub | BMC | 9.750 | Sept.1,'26 | 92.000 | 1.00 | 89.875 |
| Freeport-McMoran | FCX | 5.250 | Sept.1,'29 | 99.730 | 0.98 | 98.062 |
| Oasis Petroleum | OAS | 6.875 | March 15, '22 | 93.500 | 0.97 | 89.500 |
| Penn National Gaming | PENN | 5.625 | Jan. 15,'27 | 103.135 | 0.89 | 101.500 |

## How We Make Initial Investment Decisions

## Overlaying Credit Spreads with Financial Metrics

| EBITDA | INTEREST COVERAGE ratio | LEVERAGE RATIO |
| :---: | :---: | :---: |
| Earnings before interest, taxes, depreciation \& amortization | $\begin{gathered} \text { EBITDA } \\ \div \\ \text { Interest Expense } \\ \text { Higher = lower default risk } \end{gathered}$ | Long-Term Debt $\div$ EBITDA <br> Lower = lower default risk |

"Purer" of the two ratios

## Corporate Bond 'Sweat Meter'



Finding Value by Comparing Credit Spreads* and Financials

| Pick Date Price | 89.72 | 85.85 | 103.01 | 78.50 |
| :--- | :--- | :--- | :--- | :--- |



| Verizon | Bed Bath | Tiffany | Albertsons |
| ---: | ---: | :---: | :---: |
| 2.5 x | 1.3 x | 1.0 x | 4.3 x |
| $\$ 4,583$ | $\$ 724$ | $\$ 681$ | $\$ 813$ |
| $\$ 124,391$ | $\$ 1,500$ | $\$ 1,027$ | $\$ 11,754$ |
| Baa1/BBB+ | Baa2/BBB- | Baa2/BBB+ | WD**/B- |
| $9 / 26 / 17$ | $5 / 2 / 18$ | $9 / 5 / 19$ | $9 / 26 / 17$ |
|  |  |  |  |

## Understanding 'credit value' is key; however, investors must also understand how different bonds can react to changes in Treasury yields

## How Credit Ratings Impact Interest Rate Sensitivity



## Not All Bonds Go Down When Treasurys Fall

Even as the comparable Treasury fell 7 points, this Albertsons '29 bond returned 33.6\%* due to strong performance and reduced concern around the Amazon / Whole Foods merger

Albertsons 7.45\% 8/1/29 vs. Benchmark Treasury Price Performance - Sep 25, 2017-Apr 30, 2019


[^1] FINRA market data. Total returns include interest income and capital gains or losses.

## How To Invest Actively in Corporate Bonds

## Understanding Bond Price 'Ceilings'

Investment-Grade Bond Offer Prices - 1,587 Bonds - June 13, 2019


- The par-value scale is a big advantage individual bonds have over funds
- Bonds trading at a discount generally have greater upside and less downside than premium bonds
- In a taxable account, \$1 of capital gain is worth more than \$1 of interest income
- Bond prices have ceilings, which often require selling prior to maturity to maximize returns
* Investment-grade corporate bond search conducted June 13, 2019 on Fidelity.com for bonds with yields to maturity of at least 4.00\%. Bonds are quoted as a percentage of their face value.


## Lower Bond Values at Height of COVID-19 Crisis



* Investment-grade corporate bond search conducted March 19, 2020 on Fidelity.com for bonds with yields to maturity of at least $4.00 \%$. Bonds are quoted as a percentage of their face value.

I just built a bond ladder in February 2020....DOH!

## Active Corporate Bond Investing vs. Bond Laddering

## Active bond investing has a number of advantages vs. traditional bond ladders

Illustrative \$100k Bond Ladder

- 'Big bang' initial investment with high timing risk
- Return capped at YTM
- Unable to exploit market opportunities as they arise
- Maturity-based investment criteria



## Illustrative Active Corporate Bond Investing

- Reduce timing risk by investing over time
- Potentially increase returns by selling prematurity to enhance capital appreciation
- Modify approach as environment changes
- Bond selection based on value and not just a maturity date

Legend:



## Deciding When To Sell a Bond

## Tiffany 4.900\% 10/1/44 Bond



- BondSavvy recommended subscribers purchase Tiffany '44 bonds on Sep 5 ' 19 at an offer price of 103.01
- After our recommendation, LVMH announced its offer to acquire Tiffany and, later, an agreement to purchase Tiffany
- Many investors perceived the combined company to have a higher credit quality, which caused the bonds to surge
- Spread shrunk to a low level where we didn't believe further upside remained in the bond
- We recommended selling the bond at a $26 \%$ return


## My Bond Investing "Commandments"

- Own bonds directly to improve transparency, lower fees, and increase returns
- Own a select portfolio of bonds with compelling relative values
- Make buy / sell decisions based entirely on investment criteria and avoid bond ladders
- Vigorously protect every dollar of capital appreciation by selling prior to maturity when upside wanes

- Invest over time to capitalize on opportunities
- 'High-yield' bonds can have less overall risk than higher-rated bonds

Investors in individual bonds keep learning and can improve performance over time

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## Additional Q\&A

Thank you and stay well!
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[^0]:    * AB InBev balance sheet data are as of $12 / 31 / 19$ while its income statement figures are through $3 / 31 / 20$. Kroger's financials are for the period ending $5 / 23 / 20$
    ** Credit spread data shown on Fidelity.com.

[^1]:    * Albertsons return based on 9/25/17 offer price from Fidelity.com and 4/30/19 price from Fidelity brokerage statement. Treasury CUSIP: 912810FJ2. All other historical prices are from

